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Managing Change:

museums acing economic and social challenges

19th General Conference Barcelona 2001

INTERNATIONAL COUNCIL OF MUSEUMS CONSEIL INTERNATIONAL DES MUSEES In this extended issue of *ICOM News*, devoted to the ICOM General Conference of 1st to 6th July, 2001, held in Barcelona, Spain, you will find the Conference Keynote Speeches in their entirety; summaries of the Concurrent Session and Round Table discussions; and an overview of other key sessions (International Committee discussions, the Marketplace of Ideas), as well as ICOM's Resolutions for the next triennium and other significant moments of this major international event.

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Official inauguration of the 19st General Conference and 20st General Assembly of ICOM, 1st July, 2001

The opening ceremony of the 19 th General Conference of ICOM was held on Sunday 1 st July, 2001 at the Congress Palace in Barcelona. Spain. It marked the beginning of a week of activities and discussions centred around the theme "Managing Change: museums facing economic and social challenges." A number of political representatives from Barcelona and Catalonia and personalities from the world of Spanish museums and culture attended the ceremony. Rafael Feria, President of ICOM-Spain. Frederic-Pau Verrié, Chairman of ICOM 2001 Barcelona and Jacques Perot, President of ICOM, had the honour of welcoming the following personalities:
Joan Francesc Marcó
Provinciol Councillor ond President of the Borcelono Provinciol Council Deportment of Culture
Marc Mayer Director-Generol for Culturol Heritoge, Generolitot of Cotolonio
Fernando Checa Director-Generol of the Prodo Notionol Museum
Mounir Bouchenaki Assistont Director-Generol for Culture, UNESCO
Joan Clos Moyor of Borcelono
Joan Rigol President of the Porlioment of Cotolonio
The General Conference was attended by over 2,000 museum professionals specialising in a range of different fields, who travelled from all over the world to compare their findings and experience. Discussions and working sessions were held in parallel until the last day of the Conference, when all the participants came together again for the General Assembly. For the first time, the Conference set up Round Table discus- sions. This initiative, as Frederic-Pau Verrié stressed in his opening address, illustrates the desire of museums to involve themselves in the transformations taking place in society. These Round Table discussions, which provide an opportunity for
a wider audience to hear important personalities from the wor

of culture and museums debating the topical issues and major concerns of museums today, were enthusiastically received.

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Jacques Perot. elected for a second term (2001-2004) to the post of President of ICOM

The Museums We Aspire To

Jacques Perot, who has been President of ICOM since October 1998, was elected for a second three-year term of office during the ICOM General Conference. He began his inaugural address at the opening ceremony by thanking the Spanish Committee of ICOM and the ICOM 2001 Organising Committee, who had worked so zealously to ensure that this General Conference — the first of the 21st century — should be a great success.

In his speech, the President chose to alert ICOM members to the dangers threatening our common heritage. "Where do these threats spring from? Whot is the source of these ottocks? Who ore these enemies of the heritoge of monkind?" he asked. "Their nomes ore Intoleronce, Cupidity, Noturol Disoster ond Armed Conflict." He referred to the destruction of the Bamian buddhas as "o deliberote ottock on heritoge of incolculoble volue, stemming from ideologicol ond religious principles which refuse point-blonk to toke heritoge into consideration". However, he reminded his audience that it was vital to take action to protect moveable goods as well as monuments, notably in the case of the collections of the Museum of Kabul. "Mony items from its collection hove been destroyed ar dispersed ond the lotter ore now oppeoring on the ort morket. These objects must be recovered ond preserved until hoppier times return to the rovoged, war-torn londs they come from . . . ond internotional organisations now need to outhorise other museums to preserve, tempororily, the priceless works which beor witness to the rich past of this region".

Using expressions such as "intoleronce", "blinded by ideology", and "spurious ethnic cloims", Jacques Perot made a point of commenting on the destruction in the Balkans and the attempts which have been made to efface history in the region. "Let us soy for oll to heor," he went on, "History exists, whether hoppy or unhoppy. It connot be swept oside ar triviolised or rewritten. But wherever possible, the oberrotions of history can and should be repoired. In this connection, I should like to soy how delighted I om to see the efforts mode in Europe ond the United Stotes to return goods stolen by the Nozis ond other totolitorion regimes during the lost century ".

"Another insidious, destructive evil" – the illicit trade in cultural goods – "springs fram cupidity." The President cited ICOM's campaign against illicit trade in cultural property "in occordonce with our Code of Professional Ethics". However, he reminded members that campaigning against clandestine trafficking in cultural goods does not mean banning all circulation of cultural property: he drew attention to existing means of "ensuring thot objects protected by notional legislation ore seen in other countries, through deposits... exchanges... ond co-operation," and said that museum professionals were capable of defining for themselves a positive, openhanded policy in this area.

He explicitly called for an improvement in ethical standards in the art market: "Is it occeptable for certain specialist dealers to flout lows and regulations by orranging for illegally exported stalen works to circulate? Should it be standard proctice for great ouctian houses to allow objects which ore known to have been ocquired by illegal means to figure in their soles cotaloques? Surely not."

Taking as an example the earthquake in Peru on 23rd June, 2001, which led, amongst other things, to the partial destruction of the collections of the Museum of Contisuyo, Jacques Perot said that it was essential to try to protect cultural heritage in the event of natural disasters, and praised in this respect the important work of the International Committee of the Blue Shield.

Protection and conservation of heritage are two of the main tasks of museum professionals. But the President also emphasised their other tasks: "Museums - whotever their size, their collectians, their type af institution - often play o mojar role in the development of o city's policy. There is no sustoinable development without culturol development. Rightly, the museum is in the service of society. . . . But how con we occomplish this duty? With whom? With whot meons? How?" He voiced the anxieties felt by some professionals, faced with these uncertainties on the cusp of the third millennium. "The drive to chonge ond transfarm, the explosian of new media and technologies, the triumph of free morket copitolism ond the inexaroble odvonce of globolisotion hove led to much poinful soul-seorching. . . . We need to reflect ond perhops question some of our ideos to odjust to o ropidly chonging world. This is precisely the theme of our Generol Conference. . . . Con museums be seen os businesses? How cost-effective con they be? How con the vorious elements of society ensure that museums survive and develop? . . . These considerations deserve to be included in our colculations: we have to recognise thot, whether we like it or not, the museum of yesteryeor, which wos purely o ploce af study ond privote pleosure, ond was often inword-looking, has reoched the end of its life-spon, ond our establishments will only survive if they ploce themselves at the heart of the community and ore entirely open to it. Then, ond anly then . . . will the communities around them, whether we coll them locol outhorities, sponsors, potrons or friends, provide museums with the meons ta develop. It is up to us to attroct on entouroge of potentiol supporters - ond it is also up to us to develop our own resources."

Amongst the additional challenges facing museums, Jacques Perot cited new communications media, and especially Internet, as a way of "communicoting more effectively, be it with other specialists, for information, or for educational purposes". He specifically mentioned the work undertaken by ICOM in association with the J. Paul Getty Trust, to create the top-level domain .museum – an initiative which will give museums "new credibility". Jacques Perot ended his speech in Spanish, saying that Spanish would become ICOM's third official language, and that as an organisation, we needed to think about how we use languages, so as to achieve mutual understanding and preserve cultural diversity.

It was on a note of hope, with the aim of creating "the museums we ospire to" that the President of ICOM opened the proceedings of ICOM's 19th General Conference.

Valérie Jullien, Communications Officer, ICOM Secretariat